

# Q3

## ARJO Q3 REPORT 2024

October 17, 2024

Joacim Lindoff, President & CEO  
Niclas Sjöswärd, CFO

# Agenda

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Business update – Q3 2024

Financials in detail

Outlook 2024

Key takeaways

Q&A



# Q3 highlights

## Continued growth but weaker demand in Europe

### Continued growth but lower than expected

- Continued solid demand within Service and Rental globally
- Lower demand for capital equipment in Europe
- Continued growth in US and Canada

### Continued gross margin improvement

- Gross margin improvement despite lower capital volumes
- Good cost control continues
- Acceleration of planned initiatives to ensure progress

Healthy cash flow and cash conversion of 102%

2024 outlook of 3-5% net sales growth remains

Acquisition of Tech Med (FR) and GerroMed (DE)

Net sales  
organic growth

**1.5%**

Gross  
margin

**42.0%**

Adjusted  
EBITDA

**434** MSEK

Cash  
conversion

**102.0%**

# North America

## Q3 2024

### Profitable growth journey in Canada continues

- Service, Rental and Capital all perform well
- Healthy mix of acute care vs. long-term care sales continues

### Another quarter of growth in the US

- Continued healthy development within Rental and Service, and increasing demand for Patient Handling equipment
- Lower DVT volumes as forecasted
- Outcome Programs still slow due to market environment, but improvement expected in Q4

Q3 org. net sales

**+2.4%**

YTD org. net sales

**+4.9%**

# Global Sales

## Q3 2024

### Western European markets (-0.5% in Q3)

- Weaker demand for capital equipment in Western Europe, especially UK, France and Netherlands, during the quarter
- Low visibility related to capital spend in the coming quarters
- Rental and Service continues to develop well

Q3 org. net sales

**-0.2%**

YTD org. net sales

**+2.4%**

# Global Sales

## Q3 2024

### Rest of the World markets (+2.5% in Q3)

- Healthy demand in Australia, Africa and India
- Significantly weaker development in China in the quarter, set to continue
- Japan behind plan but good momentum in new organizational setup
- Low capital sales in Poland in Q3 – awaiting EU funding

Q3 org. net sales

**-0.2%**

YTD org. net sales

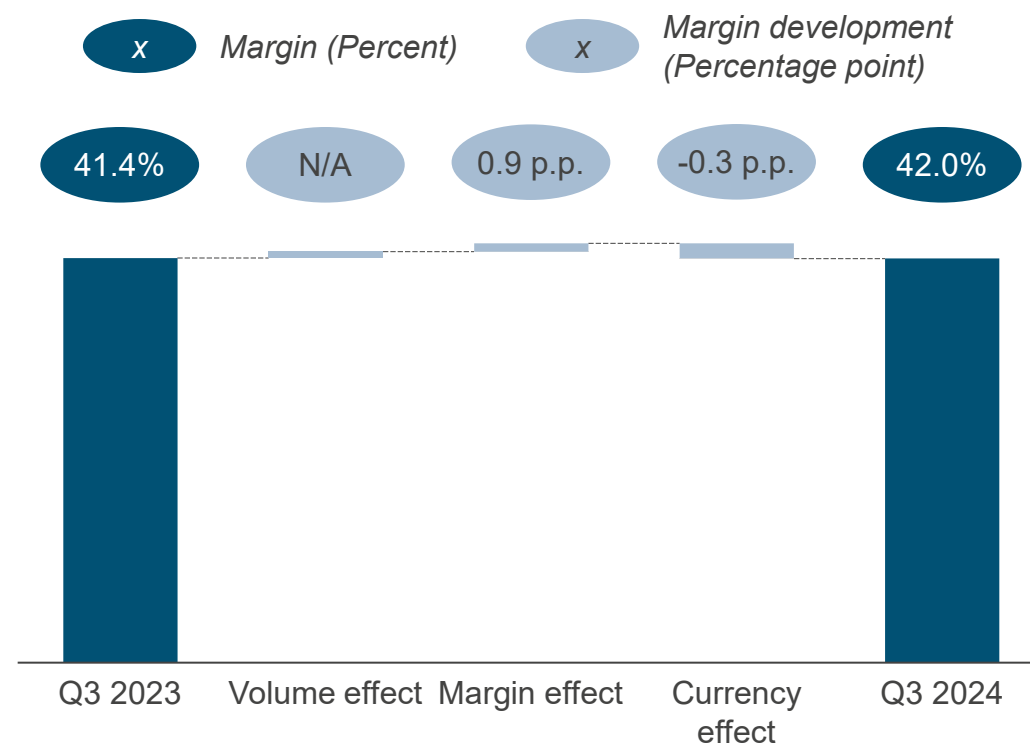
**+2.4%**

# Q3 gross profit

## Continued margin improvement

- Another quarter with gross margin improvement y-o-y
- Margin expansion held back by lower capital equipment volumes, lower utilization in the Group's factories, and negative currency effects
- Acceleration of planned activities to adjust cost base according to current market developments

Gross profit bridge – Q3 2024 vs. Q3 2023 (MSEK)

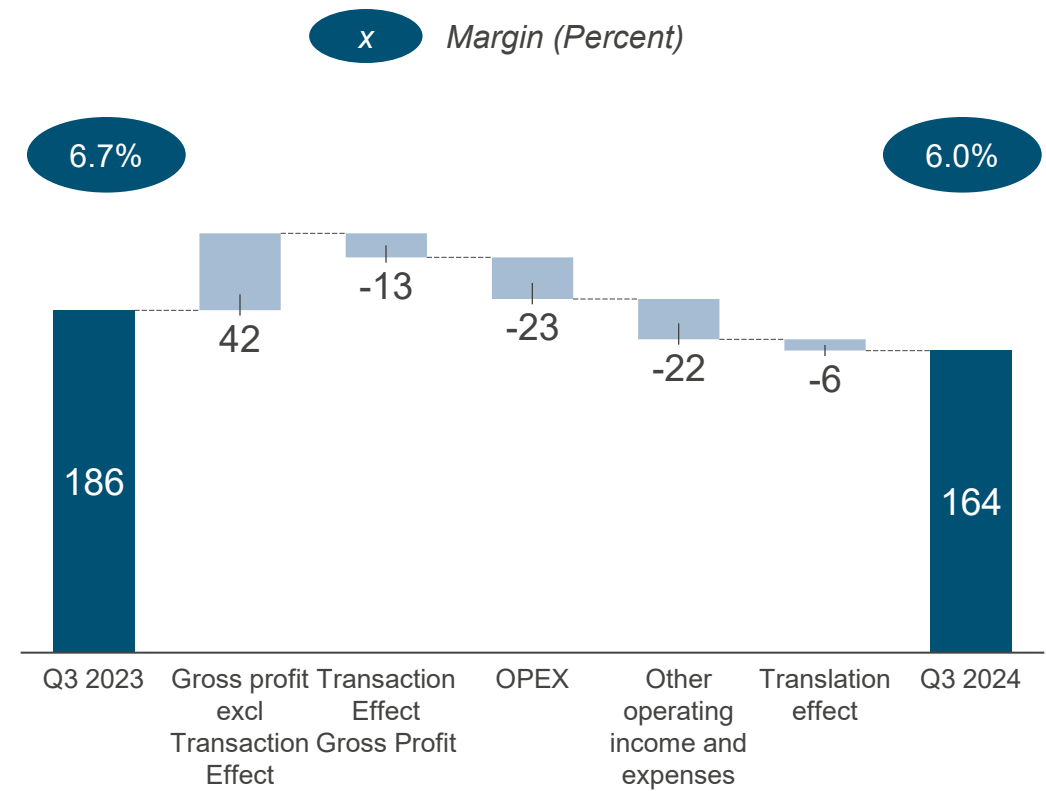


# Q3 adjusted EBIT

## High activity level and solid cost control

- Adj. EBIT decreasing vs. Q3 2023, in part due to negative FX effects
- Continued good cost control across the value chain
- Negative impact from FX in other operating

Adj. EBIT bridge – Q3 2024 vs. Q3 2023 (MSEK)

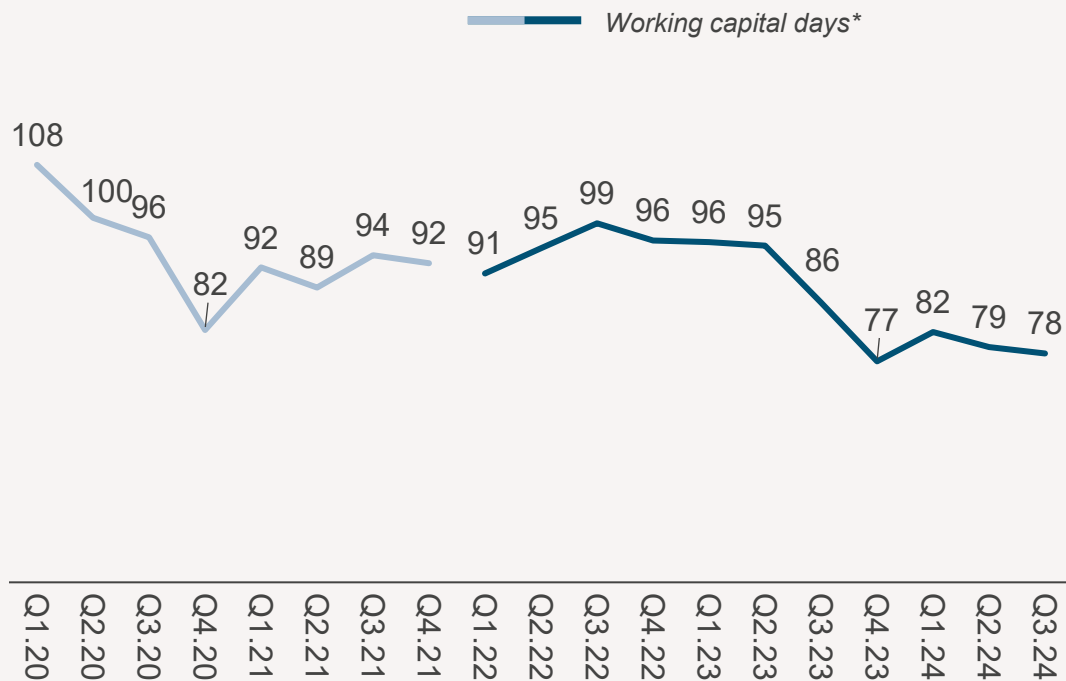




# Q3 working capital and operating cash flow

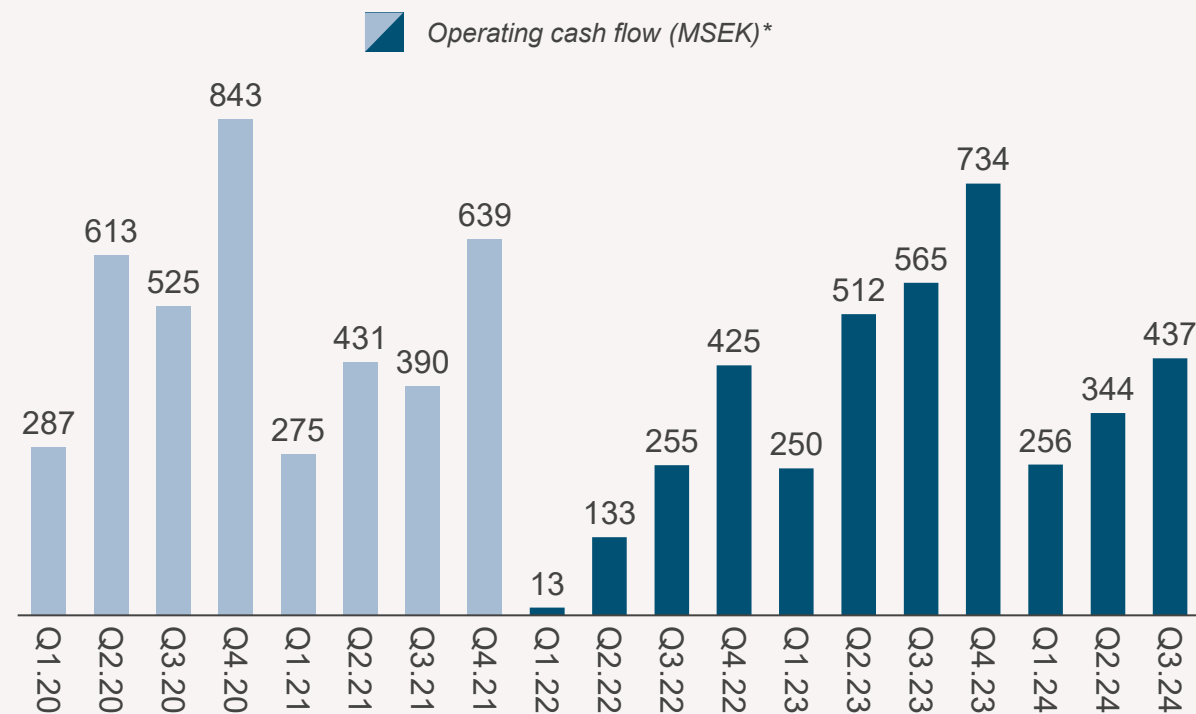
## Positive working capital days trend continues

Working capital days – Q1.20-Q3.24



## Healthy operating cash flow

Operating cash flow – Q1.20-Q3.24



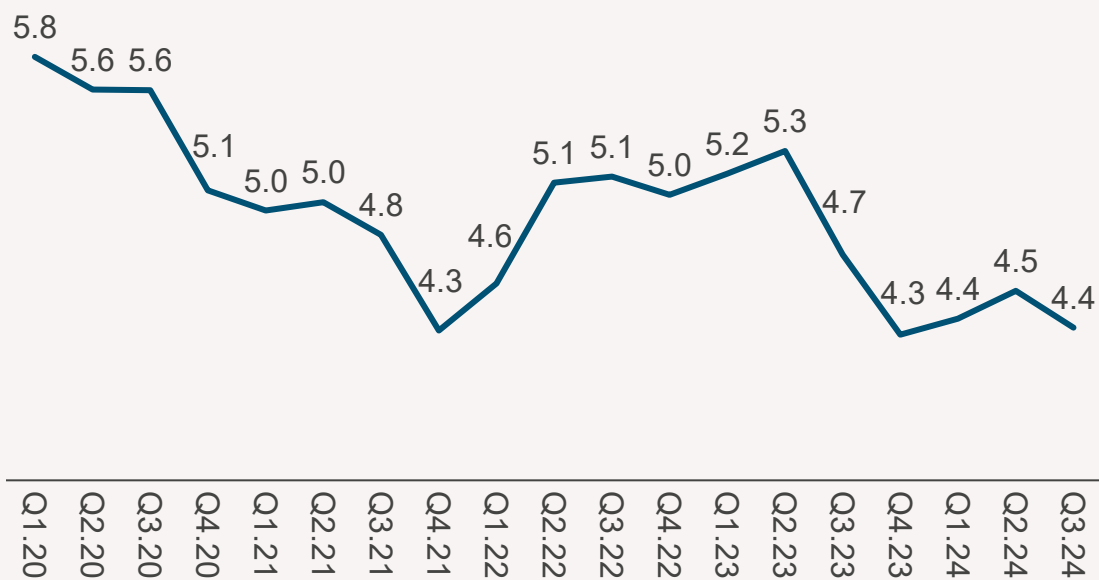
\*Periods with light blue line/bars not restated with new internal profit model

# Q3 net debt and leverage

## Decreasing net debt

Net debt – Q1.20-Q3.24

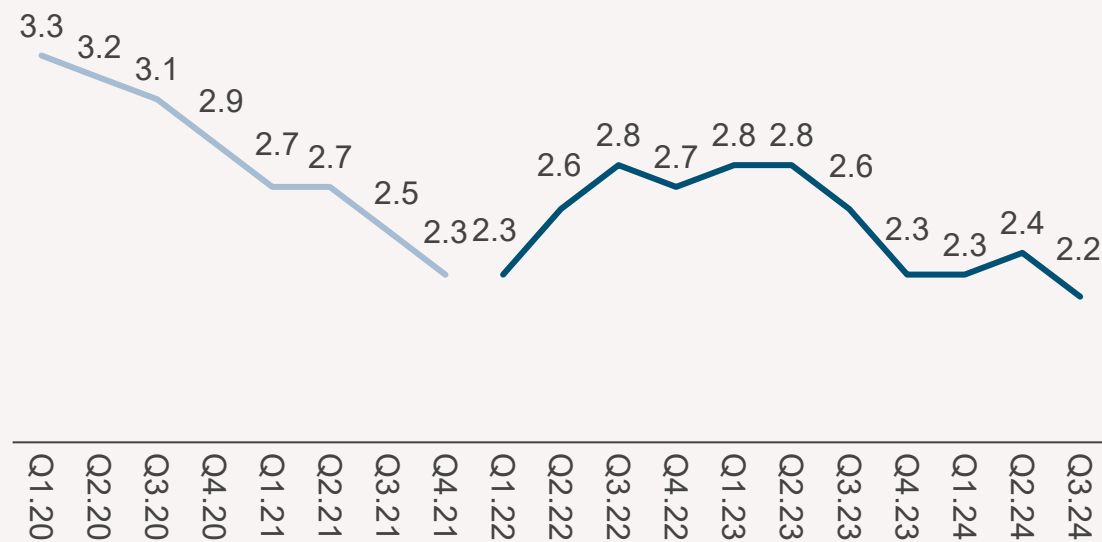
Net debt, incl. IFRS16 (BSEK)



## Continued leverage improvement – all time low

Leverage – Q1.20-Q3.24

Net debt / Adj EBITDA, multiple (R12)\*



\*Periods with light blue line not restated with new internal profit model. Net debt not affected by new model.

# Two acquisitions strengthening our positions in rental and diagnostics in Europe

- Acquisition of French diagnostics distribution company Tech Med and German rental provider GerroMed
- Combined purchase price of approximately 70 MSEK
- Smaller positive contribution expected from 2025 onwards
- Good examples of focus area for future M&A activity



A close-up photograph of a hand placing a puzzle piece into a larger assembly of puzzle pieces on a light surface. The hand is positioned in the upper right, holding a single piece. The puzzle pieces are scattered across the surface, with some already partially assembled. The background is a soft, out-of-focus light color.

# Outlook 2024

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Organic net sales growth for 2024 is expected to be within the Group's target interval of 3-5%

# Key takeaways

- Continued growth and gross margin improvement
- Q3 held back by weaker demand in Europe – low visibility regarding capital spend in Europe the coming quarters
- Acceleration of activities to adapt cost base and secure profitability improvements both short and long term
- High activity level and strengthened order book going into Q4 – outlook of 3-5% organic growth for the full year remains
- Capital Markets update in Stockholm in conjunction with Q4/FY report on January 30<sup>th</sup> 2025

# Q&A

## Financial calendar

|                                       |                  |
|---------------------------------------|------------------|
| Year-end Report 2024                  | January 30, 2025 |
| Capital Market update                 | January 30, 2025 |
| Annual and Sustainability Report 2024 | April 2025       |
| Interim Report Jan-Mar 2025           | April 29, 2025   |
| Annual General Meeting 2025           | April 29, 2025   |

## Further questions

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## Forward looking information

This document contains forward-looking information based on the current expectations of Arjo's management. Although management deems that the expectations presented by such forward-looking information are reasonable, no guarantee can be given that these expectations will prove correct. Accordingly, the actual future outcome could vary considerably compared with what is stated in the forward-looking information, due to such factors as changed conditions regarding business cycles, market and competition, changes in legal requirements and other political measures, and fluctuations in exchange rates.



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